



BOARD OF GOVERNORS

8^h FEBRUARY 2017

10.30

MAIN HOUSE G.15, NEWTON PARK

A G E N D A

1. **APOLOGIES**
2. **MINUTES** of the meeting held on 16th November 2016
3. **MATTERS ARISING**
4. **CHAIR'S BUSINESS**
 - 4.1 Welcome and introductions
 - 4.2 Management of Board business
 - 4.3 Board and committee structure
5. **CLERK'S BUSINESS**
 - 5.1 Register of Interest (Governors) (Paper G922)
6. **VICE-CHANCELLOR'S REPORT**
(Paper G923)
7. **FINANCIAL INFORMATION AS AT 31st DECEMBER 2016**
(Paper G924)
8. **UPDATE ON PROGRESS AGAINST ACADEMIC STRATEGY**
(Paper G925)
9. **STUDENT RECRUITMENT 2016/17 AND APPLICATIONS FOR 2017 ENTRY**
(Paper G926)
10. **LEAD INDICATORS AND COMPARATOR GROUP**
(Paper G927)
11. **ESTATES STRATEGY AND DEVELOPMENTS**
(Paper G928)
12. **LONG TERM FINANCIAL PLANNING, PLANNED CAPITAL EXPENDITURE, AND THE REQUIREMENT FOR BORROWING** (Paper G929)
13. **PROFITABILITY AND BETTER WAYS OF WORKING**
(Paper G930)

[continued overleaf]

14. **2017/18 TUITION FEE PROPOSALS**
(G931)
15. **PROPOSED STUDENT ACCOMMODATION RENTS 2017/18**
(G932)
16. **MARKETING STRATEGY**
(verbal update)
17. **SANTANDER BORROWING FACILITY – CREDIT AGREEMENT**
(Paper G933)
18. **AUDIT COMMITTEE**
 - 18.1 Convener’s update
 - 18.2 Audit Committee: Terms of Reference (Paper G934)
 - 18.3 Anti Bribery and Corruption, Financial Code of Conduct & Gifts and Hospitality Policy
(Paper A424)

Papers for receipt only

19. **STUDENTS’ UNION ANNUAL REPORT 2015/16**
(Paper G935)
20. **ANNUAL REPORT ON COMPLAINTS 2015-16**
(Paper G936)
21. **OTHER ITEMS FOR RECEIPT**

Academic Board	:	1 st November 2016
Independent Governors	:	11 th November 2015
Audit Committee	:	29 th June 2016
Policy & Resources	:	29 th June & 18 th October 2016
22. **ANY OTHER URGENT BUSINESS**

Christopher Ellicott
Clerk to the Board of Governors
January 2017